

## **Rainbow Education MAT Scheme of Delegation**

| Responsible | means <b>Responsible</b> . The individual/group that has responsibility for undertaking or completing the task delegated to them and reporting on its delivery at suitable intervals. In the case of the CEO, this reporting will be at Board level. In the case of the |
|-------------|---|
| Accountable | means Accountable. The individual/group that has the ultimate or final responsibility for ensuring completion of the task. This will include determining how the Trust and/or Academies (as appropriate) should undertake the task including determining                |
| Support     | means Support. The individual/group who should provide support during the implementation of the task.   |
| Consult     | means <b>Consult</b> . The individual/group that should be consulted as part of the process of the completing the task because they can provide valuable advice and/or input.   |
| Inform      | means Inform. The individual/group that should be kept up-to-date about the progress of the task and/or the decisions in the task.  |

This Scheme of Delegation sets out those functions delegated by the Board. It is subject to the Articles of Association which takes precedence in the case of conflict.

| Decision-Makers/Role |   | Trustee Board | CEO | Local Academy Council | Headteacher |
|----------------------|---|---------------|-----|-----------------------|-------------|
|                      | Domain 1: Strategy and Leadership   |               |     |                       |             |
|                      | Set strategic objectives of the Trust   | A/R           | A/R | S                     | С           |
| Strategy             | Set strategic objectives of the Schools   | А             | R   | S                     | R           |
| Succes,              | Develop the character, mission & ethos of the Trust   | A/R           | R   | С                     | С           |
|                      | Develop the character, mission & ethos of the schools   | А             | S   | R                     | R           |
| Scrutiny             | Scrutiny: Performance – review & challenge progress of the Trust<br>against its strategic objectives and KPIs   | A             | R   | С                     | S           |
| Struttiny            | Scrutiny: Ethos–operation of the Trust & Schools against the agreed character, mission & ethos  | A             | R   | R                     | S           |
|                      | Compliance: Funding Agreement – comply with all obligations<br>including the Academies Financial Handbook   | A             | R   | S                     | R           |
|                      | Compliance: Regulatory – with all regulations affecting the Trust<br>(including all charity law, company law, GDPR, employment law and<br>health and safety)  | A             | R   | S                     | S           |
| Compliance           | Compliance: Financial Oversight - ensuring that there are appropriate<br>financial controls so that there is regularity, probity and value for<br>money in relation to the management of public funds | А             | R   | S                     | S           |
|                      | Compliance – completing the register of business interests and put in<br>place a procedure to deal with any conflicts of interest and connected<br>party transactions                                 | A             | R   | R                     | S           |
| Registers            | Register of Interests   | A/R           |     | A/R                   |             |
| negisters            | Trust Risk Register   | А             | R   | S                     | S           |
|                      | Appointment and removal of Trustees–ensuring processes in place for<br>appointment and removal of trustees (including ensuring that the<br>Trustees have the skills to run the Trust)                 | A/R           | S   |                       |             |

| Appointments                       | Appointments of Governors – ensuring processes in place for<br>appointment of governors (including ensuring that the Governors have<br>the skills to run the schools)   | С   | C/S | A/R | S   |
|------------------------------------|---|-----|-----|-----|-----|
|                                    | Appointment of Clerk – Board  | A/R | S   |     |     |
|                                    | Appointment of Clerk – Governing Body   | С   | С   | A/R | S   |
| Policies                           | Review and approval of Trust Wide Policies (including admissions, DBS, charging and remissions policies, health & safety and safeguarding)  | A   | R   | C/S | S   |
|                                    | Review and approval of School Policies (including<br>admissions,behaviour, health & safety and safeguarding)  | A   | S   | А   | S   |
| Committee Delegations              | Prepare terms of reference for Committees   | A/R | S   | С   | С   |
| Committee Delegations              | Prepare terms of reference for LAC Committees eg pay and admissions   | A/R | S   | С   | С   |
| Talaina                            | Training programme for trustees   | A/R | S   |     |     |
| Training                           | Training programme for governors  | С   | s   | A/R | S   |
|                                    | Domain 2: Education and Leadership  |     |     |     |     |
|                                    | School Development Plan - for each school in line with strategic aims<br>of the Trust   | А   | R   | S   | R   |
|                                    | Key Performance Indicators – setting and reviewing performance of the Trust & the schools   | A/R | R   | С   | S   |
| Academy Performance                | Quality of Teaching - ensuring appropriate levels of support, challenge<br>and intervention to support delivery of education outcomes   | A   | R   | S   | R   |
|                                    | Curriculum – setting the curriculum for the schools and reviewing its<br>effectiveness  | A   | R   | S   | R   |
|                                    | Ensuring all trust wide reporting systems accurately reflect the performance and effectiveness of each school.  | I   | S   | A/R | A/R |
| Student Issues                     | Student issues (including attendance, exclusions, punctuality and disciplinary matters for each school)   |     | S/C | A/R | A/R |
|                                    | Ensure school lunch provided to appropriate nutritional standards   |     | S   | А   | R   |
| Safeguarding                       | Ensuring each school has appointed a designated safeguarding lead,<br>ensuring compliance with statutory guidance and maintenance of<br>single central record   | А   | S/C | R   | S/C |
| Stakeholder Engagement             | Promoting partnership working between parents/carers and the<br>schools (including undertaking consultation with students,<br>parents/carers and other stakeholders and ensuring that such<br>feedback is used to support the development of best practice and to<br>promote the quality of the overall student experience) | А   | S   | R   | S   |
|                                    | Setting term dates  | А   | R   | С   | S   |
| Academy Calender and Opening Hours | School Hours -setting the opening and closing times for the Schools   | А   | R   | С   | R   |
| Admissions                         | Set admissions policy   | A/R | S   | R   | S   |
|                                    | Admissions Decisions  | С   | I   | R   | S   |

| Ofsted                   | Ofsted Inspections Trust Support:<br>(1) Board will liaise with Ofsted where MAT is inspected and will assist<br>with an individual school inspection.<br>(2) CEO and executive leaders will ensure Trust is prepared for<br>inspection and manage the process from a Trust perspective where the<br>impact of the Trust is under review<br>(3) CEO and executive leaders will support Local Academy Councils and<br>Headteachers for individual school inspections<br>Ofsted Inspections, supported by executive leaders: school level | A/R<br>A | S<br>S | I   | S   |
|--------------------------|---|----------|--------|-----|-----|
|                          | Domain 3: Financial   |          |        |     |     |
|                          | Appoitment of Audit and Risk Committee  | A/R      | S      | I   | I   |
| Appointments             | Appointment of Accounting Officer and Chief Financial Officer   | A/R      |        |     |     |
|                          | Recommend appoiment of External Auditors to Members   | A/R      |        |     |     |
|                          | Appoitment of Internal Auditors   | A/R      | S      |     |     |
|                          | Agreeing a funding model across the Trust and develop an individual<br>funding model for the schools) so as to the secure the Trust's financial<br>health in the short term and the long term   | A/R      |        |     | С   |
|                          | Formulating and setting the Trust wide budget   | A/R      |        |     |     |
| Funding Model and Budget | Formulating and determining the proportion of the overall budget to<br>be delegated to each Academy (including uses of contingency funds/<br>balances)  | A/R      | S      |     |     |
|                          | Expenditure and ensuring delivery of Annual Budgets   | A/R      |        |     |     |
|                          | Expenditure and ensuring delivery of Pupil Premium and Sports<br>Premium  | А        | S      | A/R | A/R |
| Financial Delegation     | Establishing of policies and procedures to ensure compliance with the<br>Trust's financial and reporting requirements   | A/R      |        |     | S   |
| Investments              | Agreeing the investment policy in line with the Academies Financial<br>Handbook and the Scheme of Financial Delegation  | A        | R      |     |     |
|                          | Domain 4: HR and Operations   |          |        |     |     |
|                          | Appointment of CEO  | A/R      |        |     |     |
|                          | Appointment of Headteachers at each school  | А        | R      | С   |     |
|                          | Appointment of school staff (non SLT or Leadership)   |          | А      | R   | R   |
| Appointments             | Appointment of cross-Trust staff (in line with recruitment policy)  | А        | R      | I   | С   |
|                          | Appointment of School SLT (excluding Headteacher)   |          | А      | R   | R   |
|                          | Appointment of Data Protection Officer  | A/R      | S      |     |     |
|                          | Dismissing CEO (in accordance with the Trust disciplinary and capability policies)  | A/R      |        |     |     |
|                          | Dismissing cross Trust Staff (in accordance with the Trust disciplinary<br>and capability policies)   | I        | A/R    |     | S   |
| Dismissals               | Dismissing Headteachers (in accordance with the Trust disciplinary and capability policies)   | А        | R      | S   |     |
|                          | Dismissing all other staff (in accordance with the Trust disciplinary and capability policies)  |          | S      | A   | R   |
|                          | Excluding Head  |          | R      | А   |     |
| Appraisal                | Staff appraisal   |          |        |     | R   |
|                          | Headteacher appraisal   | R        | R      | С   |     |

| Policies and Terms & Conditions | Establishing Trust wide HR Policies (including recruitment, discipline,<br>capability, grievance and absence policies) in accordance with all<br>appropriate regulations   | А   | R | С | S   |
|---------------------------------|--|-----|---|---|-----|
|                                 | Setting Terms and Conditions of Employment and Staff Handbook  | A   | R | I | I   |
|                                 | Setting Appraisal Performance Management Policy together with pay<br>reviews (in line with the Trust's pay policy and all statutory regulations)   | А   | R | С | S   |
|                                 | Reviewing discipline and grievance policy  | A/R | R |   | S   |
| Procurement                     | Setting trust wide procurement policies (for suppliers including<br>auditors, HR and payroll providers and solicitors) in accordance with<br>the Funding Agreement, Academies Financial Handbook and the<br>Trust's procurement policy | A   | R | I | S   |
|                                 | Setting school specific procurement policies - in accordance with the<br>Funding Agreement, Academies Financial Handbook and the Trust's<br>procurement policy   | А   | R | S | S   |
|                                 | Enter into contracts – up to limit of delegation set out in Scheme of<br>Financial Delegation  | А   | R | С | S   |
|                                 | Determining and allocating central services provided to the schools by the Trust   | A   | R |   | s/c |
| Central Services                | Overseeing the effectiveness of services provided centrally by the<br>Trust  | A   | R | С | s/c |
|                                 | Arranging insurance for the Trust  | А   | R |   |     |
|                                 | Acquiring and disposing of Trust land  | А   | R |   |     |
| Premises and Assets             | Changing use of Assets   | А   | R |   |     |
|                                 | Asset and Premises Maintenance Strategy – determining use of<br>Academies' premises and ensuring premises are adequately<br>maintained   | S   | А | С | S   |
| Media and PR                    | Media and PR - overseeing public relations activities to project the<br>activities of the Trust and the Academies to the wider community   | A   | R | S | S   |
|                                 | Information management – including adopting and following policies<br>for information security and compliance with Fol and DPA legislation<br>and maintaining accurate records (staff, student)  | A   | R | S | S   |